



December 17, 2019 – Report No. 6.1
ADMINISTRATION REPORT

To: Red Deer County Council
From: Corporate Services
Date: December 10, 2019
Re: 2020 - 2022 Red Deer County Budget

Further consideration of Red Deer County's multi-year budget representing 2020 - 2022 for Operating expenditures (3 year) and 2020 - 2024 for Capital projects (5 year) for final approval. The following documents outline Red Deer County budgets.

1. Overall Consolidated Budget
2. Net Service Level Budget
3. Capital Plan & Key Initiatives
4. Projected Reserve Position

Administration presented a draft budget on December 3, 2019, for your consideration. At that time, Council tabled the budget to facilitate public input, with the intent to pass the 2020-2022 Operating budget and the 2020-2024 Capital budget at the December 17, 2019, Council meeting. A media release was sent out to the public and details were posted on our website, Facebook and Twitter feeds. A resident of Springbrook called to inquire about the Trails line item in the budget noting their support for this proposed funding.

Council priorities that have been considered in this budget include:

- Intermunicipal Collaboration Frameworks
- Junction 42 development
- Transportation network upgrades
- Broadband Strategy – fibre optic high speed internet
- Recreation initiatives – master plan, partnerships and programming

Since the December 3 meeting, the provincial government has downloaded policing costs to rural and smaller municipalities with a phased in police costing model over the next 5 years. Administration has included this additional requisition in the 3 year operating budget for this purpose as well as additional levy to collect the additional cost. Administration is hopeful that this will address the increase in rural crime.

In summary, the following is the breakdown of the total gross expenditures:

	2019 (projected)	2020	2021	2022
Capital	\$27,330,775	\$32,333,937	\$29,373,230	\$22,117,388
Operating	<u>49,554,074</u>	<u>54,392,881</u>	<u>53,088,948</u>	<u>54,511,041</u>
Total	\$76,884,849	\$86,726,818	\$82,462,178	\$76,628,429

SUMMARY

Council's Strategic Plan for the County continues to maintain current services levels as well as preparing for future development. The maintenance of our current infrastructure such as bridges, roads, buildings and utility systems is an integral theme to this budget. Another key feature is land development which will diversify our revenue base. This budget uses a significant draw on reserves, which in the long term is not sustainable, however, it is temporary and fully within the intent of the reserves.

As always, we look forward to responding to your concerns and questions.

RECOMMENDATIONS

To approve the 2020-2022 Operating budget and the 2020-2024 Capital budget to enable Administration to provide County services.

Prepared by: Heather Surkan, CPA, CGA
Director of Corporate Service

Reviewed by: Curtis Herzberg
County Manager