



OVERALL CONSOLIDATED BUDGET 2019-2021

	2018 Budget	2018 Projections	2019 Budget	2020 Budget	2021 Budget
OPERATING REVENUE					
Net taxes	48,073,502	48,451,399	47,050,338	46,748,065	46,485,817
Sales and user charges	3,450,134	4,261,852	3,892,279	3,965,611	4,001,199
Government transfers	812,540	764,383	895,355	521,500	40,000
Investment income	477,000	477,000	277,000	102,000	102,000
Penalties and costs of taxes	255,000	605,000	255,000	255,000	255,000
Water, Sanitary, & Storm	3,535,842	3,456,258	3,671,427	3,709,045	3,777,066
Licenses and permits	858,350	958,884	878,100	878,100	878,100
Fines	355,000	378,500	382,350	409,700	409,700
Gain or loss on sale of assets	-	-	-	-	-
Other	-	238,000	-	-	-
TOTAL OPERATING REVENUE	57,817,368	59,591,276	57,301,849	56,589,021	55,948,882
OPERATING EXPENSES					
General Governance:					
Council	734,002	734,002	712,002	724,302	698,600
Chief Administrative Officer & Legislative Services	932,218	795,293	924,941	930,439	972,366
Operations Services:					
Infrastructure & Road Maintenance	19,030,980	19,142,547	19,654,612	19,392,940	19,270,939
Water, Sanitary, & Storm	3,547,525	3,456,937	3,629,433	3,538,285	3,574,335
Waste Management	2,545,470	2,430,421	2,660,220	2,704,469	2,655,842
Agriculture	2,151,222	2,130,689	2,095,272	2,086,363	2,013,861
Corporate Services:					
Administration & Facilities	1,125,256	1,099,886	1,164,207	1,172,011	1,208,357
Finance, Customer Service & Risk Management	1,383,927	1,393,328	1,488,711	1,512,693	1,537,883
Human Resources	647,987	608,338	651,936	621,608	615,985
IT, GIS and Records Mgmt	1,641,054	1,774,030	1,785,421	1,772,736	1,721,148
Communications	469,307	499,134	490,477	504,027	519,645
Assessment, Land Management & Big Bend Airport	1,117,082	960,731	1,193,278	1,205,583	1,229,210
Community & Protective Services:					
Fire and Emergency Management	2,237,904	2,352,661	2,541,523	2,476,854	2,523,678
Patrol	1,088,798	1,117,385	1,228,188	1,262,229	1,279,563
Community, Parks, Recreation & Transit	5,633,488	4,484,876	6,090,038	6,028,074	6,007,506
Planning & Development Services:					
Subdivision and land development	2,347,430	2,160,468	2,217,945	2,165,150	2,148,431
Safety Codes	493,764	453,054	504,355	515,281	521,303
Economic Development	465,946	490,171	536,676	592,913	554,272
Red Deer Airport	810,000	810,000	903,981	659,000	733,500
Contingency	628,080	-	700,000	700,000	700,000
TOTAL OPERATING EXPENSES	49,031,440	46,893,951	51,173,216	50,564,957	50,486,424
OPERATING EXCESS/ (SHORTFALL) REVENUE OVER EXPENSE	8,785,928	12,697,325	6,128,633	6,024,064	5,462,458
CAPITAL					
Government transfers	18,519,429	10,944,512	5,024,220	4,492,020	4,492,020
Offsite Levies	479,866	564,983	-	-	-
Expenditures	(42,570,672)	(30,640,808)	(24,476,670)	(24,148,855)	(21,338,080)
Cost Recovery	938,352	2,928,494	2,149,670	-	-
CHANGE IN FUND BALANCE	(13,847,097)	(3,505,494)	(11,174,147)	(13,632,771)	(11,383,602)
OFFSITE - Transfer to collect in future	2,527,752	252,034	105,600	1,774,278	30,000
Other Equity (TCA & Liability)	-	-	-	-	-
Transfer (to) from Reserve	11,319,345	3,253,460	11,068,547	11,858,493	11,353,602
	-	-	-	-	-
Memo:					
Annual Depreciation Expense	32,000,000	32,000,000	32,000,000	32,000,000	32,000,000
Contributed Assets	1,000,000	-	1,000,000	1,000,000	1,000,000

* (Red) - represents net revenue