



## 2022-2024 BUDGET OVERALL

	2021 Budget	2021 Projection	2022 Budget	2023 Budget	2024 Budget
<b>OPERATING REVENUE:</b>					
Net Taxation	45,544,090	45,143,925	45,430,000	45,930,000	45,930,000
Fines	408,200	246,500	413,500	413,500	413,500
Government Transfer (Grant)	1,062,557	1,099,389	570,788	483,791	208,907
Investments	477,000	327,000	402,000	402,000	402,000
Licenses and Permits	643,700	775,160	876,100	876,100	876,100
Penalties and File Notification	305,000	936,568	935,000	935,000	935,000
Sales, Land Sales, and User Charges	6,977,185	4,705,129	7,252,863	6,326,583	6,676,758
Utility Services (Sanitary, Storm and Water)	3,862,835	3,536,324	3,853,168	3,938,612	4,017,617
<b>TOTAL OPERATING REVENUE</b>	<b>59,280,567</b>	<b>56,769,995</b>	<b>59,733,419</b>	<b>59,305,586</b>	<b>59,459,882</b>
<b>OPERATING EXPENSE:</b>					
<b>Community Services</b>					
Administration	631,887	491,437	738,059	508,835	659,835
Cemetery Program	116,500	40,000	96,500	96,500	96,500
Family & Community Support Services	509,538	496,501	513,096	522,565	532,318
Library Program	310,000	170,000	310,000	310,000	310,000
Recreation Facilities	191,800	105,141	180,800	130,800	124,300
Recreation Program	3,678,867	3,226,086	3,800,165	3,913,435	3,921,485
Transit	1,124,841	877,398	1,179,316	1,179,316	1,179,316
<b>Corporate Services</b>					
Administration	645,332	589,932	629,479	639,929	642,909
Assessment	932,109	822,947	1,043,934	1,070,335	1,089,796
Communications	494,100	451,000	443,218	442,936	453,729
Finance & Customer Service	1,157,852	1,330,853	1,302,991	1,329,256	1,352,172
Human Resources	710,307	595,607	621,624	649,805	661,237
Risk Management	416,496	375,996	358,143	358,620	359,112
<b>General Governance</b>					
Council, Chief Administrative Officer, and Legislative Services	1,722,213	1,545,126	1,662,405	1,632,394	1,640,587
Information Management & Technology	1,817,062	1,715,811	1,765,219	1,701,734	1,712,939
<b>Operations Services</b>					
Administration	1,104,766	1,178,970	1,175,448	1,160,064	1,169,953
Agriculture Services	2,337,659	2,309,874	2,061,835	2,013,552	2,023,311
Bridge Maintenance	514,551	514,551	514,773	464,773	414,773
Ditch and Water Flow	1,745,095	1,679,261	1,738,297	1,653,430	1,654,428
Engineering Services	783,812	795,817	817,514	808,131	823,599
Facilities	527,666	528,224	504,752	514,455	525,725
Geographical Information Systems	413,441	351,661	396,895	309,947	390,588
Municipal Maintenance	853,026	836,506	875,117	879,107	881,412
Regravel Program	4,543,030	4,576,591	4,573,803	4,574,900	4,576,029
Road Maintenance (Gravel, Paved/Oiled, Winter)	9,231,888	9,242,563	9,939,149	9,923,350	9,850,172
Road Right of Ways	1,428,870	1,430,870	1,183,986	1,059,605	1,060,242
Utility Services (Sanitary, Storm & Water)	3,883,372	3,697,138	3,830,506	3,848,734	3,840,657
Waste Management Services	2,479,993	2,334,970	2,447,152	2,495,843	2,624,589
<b>Planning &amp; Development Services</b>					
Development Services	1,533,590	994,631	1,006,933	1,024,389	1,031,761
Economic Development	875,588	795,375	851,403	883,260	834,173
Land Development	103,637	173,530	565,313	509,514	461,695
Land Management	308,918	312,011	337,082	340,922	342,325
Planning Services	885,527	1,194,402	1,409,004	697,585	674,823
Red Deer Airport	1,401,190	1,401,700	2,334,763	300,000	300,000
Safety Codes Services	558,589	533,989	534,163	542,875	551,864
Subdivision Appeal Board	11,500	3,500	11,500	11,500	11,500
<b>Protective Services</b>					
Administration	622,699	617,349	233,391	286,658	237,223
Emergency Management Services	456,978	381,478	409,765	415,117	421,091
Fire Protection Services	2,250,415	2,188,317	2,168,502	2,213,851	2,252,073
Patrol Services	1,383,910	1,372,910	1,370,509	1,387,048	1,397,371
<b>Bad Debts</b>					
	2,000,000	1,400,000	500,000	500,000	500,000
<b>Contingency</b>					
	29,000		772,677	635,000	635,000
Loss/(Gain) on Asset Disposal		(71,234)			
<b>TOTAL OPERATING EXPENSE</b>	<b>56,727,614</b>	<b>53,608,789</b>	<b>57,209,181</b>	<b>53,940,070</b>	<b>54,222,612</b>
<b>OPERATING REVENUE OVER EXPENSE</b>					
<i>Excess(shortfall)</i>	<b>2,552,953</b>	<b>3,161,206</b>	<b>2,524,238</b>	<b>5,365,516</b>	<b>5,237,270</b>



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<b>CAPITAL PLAN</b>					
Government Transfer (Grant)	14,855,939	14,835,739	5,765,450	3,965,450	3,000,000
Off-site Levy (Collected)	2,050,529	541,820	-	101,381	1,653,455
Cost Recovery	9,178,558	8,402,233	1,967,460	-	1,000,000
Expenditure	(47,980,315)	(44,911,772)	(21,198,688)	(16,971,326)	(19,084,255)
<b>CHANGE IN FUND BALANCE</b>	<b>(19,342,336)</b>	<b>(17,970,774)</b>	<b>(10,941,540)</b>	<b>(7,538,979)</b>	<b>(8,193,530)</b>
Off-site Levy (Transfer to collect in future)	4,437,689	4,435,257	771,995	-	-
Transfer (to) from Reserve	14,904,641	13,535,517	10,169,545	7,538,979	8,193,530
<b>BALANCED BUDGET</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Memo:</b>					
Amortization	32,000,000	32,000,000	32,000,000	32,000,000	32,000,000
Contributed Assets	1,000,000	214,450	1,000,000	1,000,000	1,000,000
Gravel Inventory (cost)	2,115,000	3,451,893	3,500,000	3,500,000	3,500,000
Land Development Debenture (principal)			4,883,084	4,940,854	4,999,308
<b>Construction Mgmt. of Provincial Assets (100% Funded)</b>					
~Hwy 2A & TR372 Roundabout (Springbrook)	5,420,722	5,420,722			
~Hwy 20 & TR391 Intersection Improvements	320,000	320,000			
~McKenzie Rd. Interchange (Bridgework)	550,000	550,000			